Transition Plan as of July 12, 2013 For the Closure of Francis Scott Key Elementary School

I. Introduction

Chicago Public Schools (CPS) is committed to ensuring that every student, in every community, has access to a highquality, well-rounded education in order to graduate from high school ready to succeed in college, career, and life. From investments in early childhood education and a full school day to ensuring that there are effective principals and teachers in our schools, CPS is doing everything possible to provide Chicago's children with a 21st century education that helps them thrive and succeed. It is our obligation to work every day on behalf of our children's future.

However, our District faces a significant financial challenge, which threatens everything in our system by making it difficult to provide the robust supports and services that all children deserve. Our District's financial crisis has been significantly challenged by underutilization, resulting in financial resources being invested in half-empty buildings that are costly to maintain and repair. CPS has been financing schools and buildings with a capacity for 511,000 students while only serving 403,000 students. This utilization crisis has been spreading our already scarce financial resources much too thin.

To address this crisis, CPS is enacting a plan to address underutilization based on significant input from partners including parents, students, teachers, principals, community and faith leaders, the independent Commission on School Utilization, the Chicago Police Department, and the Department of Family and Support Services. Through these collaborative efforts, CPS' plan represents a new day for Chicago Public Schools, and a fresh start for our students in Fall 2013.

CPS is closing underutilized schools. These actions will enable CPS to maximize resources by supporting a reduced number of school buildings, which will improve our capacity to provide all children with greater access to critical resources and supports such as libraries, technology, playgrounds, nurses, and counselors.

In order to ensure a quality education for students, CPS is closing Francis Scott Key Elementary School (Key). This decision is based on the underutilization of Key, in accordance with the <u>Chief Executive Officer's Guidelines for School</u> <u>Action</u> (Guidelines). This action, will welcome returning students at Edward K. Ellington Elementary School (Ellington), which has sufficient space and can offer a quality academic environment.

The transition plan outlined below summarizes the action, identifies the supports that will be provided to impacted students to create a smooth and safe transition process.

II. Summary of Action

Key was a neighborhood elementary school located at 517 N. Parkside Ave., in the Austin-North Lawndale Elementary Network of CPS. Key currently served 306 students in K-8th grades. CPS is closing Key based on the school's underutilization. The closure meets the criteria of the Guidelines.

As a result of this action, all returning Key students will be welcomed at Ellington, located at 243 N. Parkside Ave. Families are also encouraged to pursue other educational options at CPS that best meet their student's learning needs and family priorities. Information about educational options is provided in detail in a subsequent section of this transition plan. The proposed investments CPS will make for transitioning students at both Key and Ellington, as described in this transition plan, will provide students with a supportive learning environment and ease the transition process as much as possible.

The geographic boundary formerly associated with Key will be reassigned to Ellington. This means that Ellington will be the new neighborhood school for students living in the Key boundary.

III. Safety and Security

The following proposed safety plans have been custom designed for students transitioning from Key into Ellington. The objectives of these plans are to provide a safe and successful transition for these students both inside and outside of the classroom. These plans have been developed in conjunction with the Chicago Police Department as well as based on community input received through community meetings held over the past few months.

There have been multiple opportunities to receive feedback regarding safety and security and there was at least one opportunity to meet in person with CPS Safety and Security personnel. Feedback will be taken into consideration as the proposed safety plan is finalized.

External Supports

- Safe Passage will be available for students traveling to and from school for this transition. The Safe Passage
 Program uses a Safe Passage Community Partner and "community watchers" to stand post along pre-defined
 safe routes and have a visible and engaging adult presence to support students as they travel to and from
 school. Community watchers will wear identifiable uniform such as a yellow vest or comparable so that
 students will know that they are associated with the Safe Passage Program. Community watchers will carry
 radios or cell phones as a means of communicating immediate concerns to CPD and/or CPS. They will stand post
 at arrival and dismissal times. These schedules will be finalized as the school's final bell times are defined. Their
 roles include:
 - Greeting students along the routes and building trusted relationships that help students feel more comfortable and confident as they travel to and from school.
 - Serving as support for students if they have concerns or need immediate attention.
 - Monitoring for tense or unusual safety situations and either de-escalating or reporting the issue immediately to the appropriate authorities.
 - Providing regular reports to CPS in order to allow CPS and CPD to analyze safety conditions and refine plans as necessary.
 - Meeting regularly with the Principal and Local School Council in order to discuss safety concerns and action plans.
- A Safe Passage Community Partner organization has been hired by the Board to support the transition. Organizations including but not limited to Community-based organizations and Faith-based organizations have applied to serve in this program through an RFP process. The Safe Passage Community Partner selected will be Westside Health Authority and has knowledge of community dynamics and has demonstrated significant contribution to this community. The number of community watchers allocated is 10.
- The approved Safe Passage Community Partner organization will recruit and hire "community watchers." The ideal candidates for community watchers will be from among individuals who are either residents from the community or are very familiar with residents of the community. These will be individuals who have significant knowledge of the dynamics of the community and are comfortable playing the roles as defined above. All candidates will need to pass a background screening.
- The distance between the two schools is 0.4 miles. Safe Passage Community Watchers will be posted along key safe routes for children walking to school. The Safe Passage route that is being proposed for the Key into Ellington transition includes the following routes:
 - o N. Central and W. Fulton west to N. Menard and W. Fulton
 - W. Lake and N. Central south to W. Fulton and N. Central
 - \circ $\,$ W. Lake and N. Central west to N. Austin and W. Lake

- W. Lake and N. Menard south to N. Menard and W. Fulton
- N. Parkside and W. Lake south to N. Parkside and W. Fulton
- CPD will also provide special attention to the safe passage routes during arrival and dismissal times to support the efforts of the Safe Passage community watchers.
- To further enhance the safety in this area, CPD will lead a new, specialized Safe Passage Working Group which will include representatives from 16 City departments who will specifically work together on securing Safe Passage routes. As the routes are finalized by CPD and CPS, the Working Group will conduct a survey of every Safe Passage route to note any concerns and suggest any modifications that may be needed before the start of school in the fall. These include making sure vacant buildings are secure and vacant lots are clear, ensuring street markings, such as street and bus signs, are clear and unobstructed and confirming appropriate lighting is in place.
- The Safe Passage Working Group includes representatives from: CPD, CPS, Department of Streets and Sanitation, Chicago Department of Transportation, Chicago Transit Authority, Chicago Housing Authority, Chicago Park District, Department of Animal Care and Control, Department of Business Affairs and Consumer Protection, Office of Emergency Management and Communications, Department of Buildings, Chicago Fire Department, 311, Department of Public Health, Chicago Budget Office and the Department of Family and Support Services.

Internal Supports

- Ellington will have enhanced security staffing plan at the school. As the designated Ellington, Ellington will receive additional security to support the increased number of students as well as to ease the transition for Key students joining Ellington. The security staff from Key will join the security staff at Ellington in order to facilitate this transition by providing a familiar face for Key students. Currently, Ellington has 2 full time security officers. Currently, Key has 1 full time security officer who will join the security team at Ellington in the fall. As a result, the new security staff at Ellington will have a total of 3 full time security officers. All security staff will be provided supplemental training on the importance of the integration of the two student populations into the new Ellington.
- A review of the safety technology for Ellington is noted below, along with enhancements that will be made:
 - Camera System Ellington's camera system will be enhanced with digital recording and monitoring capabilities. All surveillance will be accessible by school administration and the CPS Office of Safety and Security's Student Safety Center.
 - Access Control System The school already has an entry door buzzer system with a camera to allow security and staff to monitor the front entrance and grant access to appropriate visitors.
 - Entry Screening Equipment Ellington will have access to a metal detector and hand wands.

IV. Supports for Students and Schools

CPS is committed to ensuring a successful transition to Ellington for the 2013-2014 school year. To accomplish this, CPS will provide the following supports to meet the academic, social and emotional, and specific learning needs of transitioning students.

Academic Needs of Students

To address the academic needs of students affected by this transition, please see Appendix A, which outlines a detailed academic support plan.

Social Emotional Needs of Students

CPS understands that whenever students transition to a new school, additional support is needed to help them adjust to a new environment. To address the social and emotional needs of students affected by this transition, please see Appendix B, which outlines a detailed social and emotional learning support plan.

Additionally, CPS believes cultural integration of school communities is important for a successful, smooth transition. To support this, please see Appendix C, which outlines a detailed cultural integration plan.

Support for Specific Students Needs

To ensure students at Key who have unique needs or circumstances are adequately supported in this transition, CPS will provide the Network with additional resources to work directly with families and assist in explaining their school options. Additionally, CPS will provide the following:

Students with Diverse Learning Needs

- Students with disabilities at Key will continue to be provided instructional support both in the general education classroom and in small group or individual settings, in accordance with their Individualized Education Programs (IEPs) for the 2012-2013 school year.
- Once students transition to Ellington, all instructional, paraprofessional, clinical and related services will be provided in accordance with their IEPs. All specialized services, including nursing, speech, occupational therapy, physical therapy, social work, psychology, assistive technology support, and special education instruction will continue to be provided in the manner stated on each student's current IEP.
- CPS will work with Ellington to ensure classrooms are set up to meet student needs, to schedule all students in accordance with IEPs, and ensure there is adequate staff to fully implement student IEPs.
- In addition, to ensure IEP implementation, CPS will review all IEPs with the staff at Ellington, review schedules to ensure student IEPs will be implemented, and observe classrooms when school has resumed.
- CPS will provide scheduling training for all Ellington to ensure IEPs are fully implemented in an efficient and effective manner.
- CPS will also provide disability awareness training to staff at Ellington, customizing training based on the unique population of the students in the school.
- CPS will support Ellington in hosting meet and greet events for parents to meet the administration and teachers at Ellington and review student IEPs and share critical information about student needs.
- CPS will make phone calls to all parents of students with IEP and 504 plans in closing schools to ensure knowledge of welcoming school and answer any questions.
- CPS will ensure classrooms for special education separate instruction are in appropriate locations in the school to be near same age and grade peers.
- CPS will provide training on specialized instructional methodologies.
- Ellington is not accessible to persons with disabilities according to the Americans with Disabilities Act. For more information, contact the CPS Director of ADA Policy at (773) 553-2158.

Students in Temporary Living Situations

• The CPS Department of Support for Students in Temporary Living Situations (STLS) Transition Support Coordinator will facilitate group sessions to offer support services to STLS students and families affected by this action.

- Every STLS family from Key will have an opportunity to meet with an STLS Transition Support Coordinator to develop an individual transition plan for STLS students and receive ongoing enrollment support from that coordinator through the beginning of next school year. The STLS Transition Support Coordinator is employed by WES Health System.
- The STLS transition plan will be developed in partnership with students and families; it will describe the goals that the family will work toward with the STLS Transition Support Coordinator over the summer, and serve as a tool to keep students connected to school and STLS during the transition period. The goals set in the transition plan are determined by the family and based on what type of assistance the family requests. For example, one family's goal may be improved attendance and action steps toward that goal might be related to ensuring the student has his or her basic needs for food, clothing, and shelter met so that the student is ready for school.
- The STLS Transition Support Coordinator has an enrollment and academic history report for each STLS student at Key that will be used as a reference for families and the STLS Transition Support Coordinator throughout the course of their work together.
- An STLS Transition Support Coordinator will be available Monday through Friday from 9:00 a.m. to 3:00 p.m. at Key to provide ongoing support to STLS students and families. During those hours the STLS Transition Support Coordinators may be at the school or conducting home visits. The hours will be flexible based on the need at the school.
- STLS students affected by this action may choose to attend Ellington or speak with STLS Transition Support Coordinators to identify enrollment options available. STLS students will have certain enrollment options based on their STLS history, such as the school attended when the student first became STLS eligible or the attendance area school, and additional potential enrollment options may be available based on schools' capacities.
- The school that an STLS student selects to attend next school year will become the student's school of origin as long as the student is still eligible for the STLS program. Transportation assistance to attend the school of origin will be offered for as long as the student is homeless, or if the student becomes permanently housed, until the end of the academic year. CPS will provide professional development and support to Ellington staff on services for STLS students.
- The STLS Department will continue the supports currently provided to Students in Temporary Living Situations as required by law. These include free school meals, enrollment support, provision of required school uniforms and school supplies as needed, transportation assistance when eligible, and waiver of all school related fees.

English Language Learners (ELL)

- Ellington is not currently projected to receive ELL students.
- In the event that Ellington receives ELLs, Ellington must implement the appropriate TPI or TBE program, based on enrollment.
- The Department of Language and Cultural Education (DoLCE) offers professional development and support throughout the school year that principals can utilize to guide the establishment of programs for ELLs.

Early Childhood Participants

• Children currently attending a preschool program and who will be turning 4 before September 1, 2013 will be automatically enrolled in their identified Ellington. Therefore, no action must be taken by the family to continue their enrollment in the Ellington.

- If a family is interested in attending a program OTHER than the Ellington, they must complete the School Transition Form indicating the 3 schools (in order of priority) that they would prefer to attend. Families may return the forms to their school main office, and these forms should be faxed back to the Office of Early Childhood Education at 773-553-2010 by school personnel. If you did not already receive these forms they are available at http://cps.edu/qualityschools/pages/parents.aspx. PLEASE NOTE: A student's assigned slot at the Ellington will not be released and offered to another family until the student receives a placement and registers at another school.
- An Application Representative from the Office of Early Childhood Education will be available at the Network Enrollment Fairs to help facilitate the early childhood application process. Also, schools will provide this information to families directly during their "open enrollment hours".
- For families wanting to enroll in preschool for the first time: While the first round of application acceptance will close May 24, 2013, we will be re-opening the application process during the summer. More information will be coming about that after May 24.
- All records will be transferred for continuity, and the Office of Early Childhood Education will track students involved in school actions to determine support needs.

Transportation

• Provisions for specific student populations (i.e., students with disabilities, Students in Temporary Living Situations, and NCLB qualifying students), as determined by the CPS transportation policy, will continue to apply.

V. Information Regarding Choice of Schools

Schools (both closed and welcoming) and network offices conducted enrollment drives to assist parents in selecting a school for their child. Parents were able to choose from a list of schools that have space available. Though parents may choose from any school on the list, a web-based tool showed schools that are within a mile from their child's current school. Enrollment drives at schools were held every evening until 7pm between May 22 and May 31, 2013. For the list of the Network enrollment fairs, please visit: http://cps.edu/qualityschools/Documents/NetworkEnrollmentFairs.pdf. Schools, networks, and the Office of Access and Enrollment continued to enroll students through June 12th through the enrollment tool and will continue to enroll students through IMPACT thereafter.

CPS offers an end of year application process that begins in July and seeks to fill remaining open seats in magnet, magnet cluster, and open enrollment elementary schools. Students affected by school actions who are still seeking alternative enrollment options will be given first priority in the end of year process. Students must apply and submit an application to the Office of Access and Enrollment to be considered. The application can be found at www.cpsoae.org between July 8-July 19, or by calling (773) 553-2060, or in person at 125 S. Clark Street.

VI. Public Comment

Community Meetings and Public Hearings:

CPS held two community meetings and one formal public hearing regarding this action. Public comment was accepted during each meeting or hearing.

Community Meeting 1

Wednesday, April 10, 2013 5:00pm-7:00pm Austin High School Campus 231 North Pine Avenue

Community Meeting 2

Monday, April 15, 2013 5:00pm-7:00pm Austin High School Campus 231 North Pine Avenue

Public Hearing

Wednesday, April 17, 2013 5:30pm-7:30pm CPS Central Office 125 S. Clark St.

Further Questions and Concerns:

If you have any questions or concerns regarding this proposal and the draft transition plan, please call 311 (City Services) or visit <u>www.cps.edu/qualityschools</u>.

Appendix A: Academic Support Plan - Ellington

Area of Academic Need	Strategy	Structures necessary to implement
		(e.g. staff, budget, scheduling, data, etc.)
Ellington will adopt the International	Teachers are responsible for structuring	Professional development will be
Baccalaureate program for middle	varied assessment tasks that allow	provided for the middle school
school students in the fall of 2013.	students to demonstrate achievement	teachers to understand the
	according to the required objectives	principles, fundamentals and
The program aims to enable students	within each subject group. These may	processes for implementing the
to:	include: open-ended, problem-solving	International Baccalaureate
	activities and investigations, organized	program. Those strategies that are
develop an understanding and	debates, hands-on experimentation,	used in the International
enjoyment of the process of learning, independently and in	analysis, reflection. Assessment	Baccalaureate process will be
cooperation with others	strategies, both quantitative and	diagnosed by all teachers in all grades and adopted and adapted
 acquire knowledge and 	qualitative, provide feedback on the thinking processes as well as the	into the reading and mathematics
understanding and prepare for	finished piece of work. There is also an	classes where the needs are
further learning	emphasis on self-assessment and peer-	warranted.
• recognize the extent to which	assessment within the program.	
knowledge is interrelated		An International Baccalaureate
learn to communicate effectively		Coach will be hired to study factors
in a variety of ways		related to the IB program and to
develop a sense of personal and		support teacher and student
cultural identity and a respect for		learning by applying practices in a
themselves and for others		variety of educational efforts.
acquire insights into local and		Teachers will examine student
global concerns affecting health, the community and the		performance data, on a weekly
environment,		basis, during scheduled common
 Develop a sense of individual and 		planning time and adjust their
collective responsibility and		instructional plans to suit the needs
citizenship.		of their students.
		A World Language Teacher will be
		hired to develop the communication
		and intercultural skills and
		understanding to prepare the
		student to become global learners.
		Middle School Teachers and
		Administration will visit an
		Elementary and High School that has
		the International Baccalaureate
		program to observe and question
		the implementation of the program.
$Popding (K - 2^{nd})$	Pooding (K - 2 nd)	Pooding $(K - 2^{nd})$
Reading (K – 2 nd)	Reading (K – 2 nd)	Reading (K – 2 nd)

STRATEGIES TO MEET ACADEMIC SUPPORT NEEDS

Ellington and Emmet use Reading Street and Key uses the Story town curriculum.

Based the End of the year DIBELS data, there is a significant drop in the first grade for Emmet and Key. To address the gap, Phonemic Awareness, fluency, phonics, sight words and decoding skills will be an area of focus.

An additional focus will be aligning the

common planning time, they will curriculum to the common core (Listed are some examples of some adjust their instructional plans to standards classroom activities that will occur) focus on the needs of their students. New skills including, Phonemic • % Students at Benchmark Administration will monitor Awareness, fluency, phonics, sight resources such as: Common words and decoding skills will be SY13 Ell Emm Kev introduced by the teacher Planning Time Meetings and DIBELSK 78 65 87 Extended Buckets Cooperative learning structure will • be used to discuss stories. DIBELS1 76 38 44 Teachers will engage in professional Vocabulary and word wall activities development in August and during will be lead by the teacher DIBELS2 68 90 56 the school year on unpacking the Small Group Instruction – 60 Minutes common core standards in literacy. (Listed are some examples of some classroom activities that will occur) Groups will be divided according to • students' abilities and are flexible. Guided reading (teacher directed) with Work stations (various activities) will be implemented with 15 – 20 minutes rotations Reading Eggs a computer software program will be incorporated into lesson plans to give students more exposure to informational and complex text. Fluency, decoding, etc. are also included in this software. Reading (3rd – 5th) Reading $(3^{rd} - 5^{th})$ Reading $(3^{rd} - 5^{th})$ **Core Curriculum On-going Professional Development** Ellington and Emmet use Scott-• Foresman with leveled readers Ellington will use the literacy series, beginning in August will be provided Reading Street. A Balanced Literacy to teachers to address the Literacy and Key uses the Story Town Framework will be the approach that curriculum. Core Curriculum as it aligns to the teachers will use in their classrooms Common Core standards, reading The ISAT/NWEA Data illustrates • daily during the 90 minutes reading text and strategies. that there is not steady growth in all three schools in grades 3-5. block. This process will consist of 30 minutes of whole group instruction and Administration will monitor • An additional focus will be 60 minutes of small group. aligning the curriculum to the

Core Curriculum

Ellington will use the literacy series, Reading Street. Teachers will use a Balanced Literacy Framework in their classrooms during their daily 90-minute reading block. This will consist of 30 minutes of whole group instruction and 60 minutes of small group instruction.

Teachers will align their lessons to the common core standards.

Whole Group Instruction – 30 Minutes

resources such as: Common

On-going Professional Development

beginning in August will be provided

to teachers to address the Literacy

Core Curriculum as it aligns to the

Common Core standards, reading

Ellington, Emmet and Key used

progress. Teachers will examine

student performance data, on a regular basis. During scheduled

DIBELS and TRC to monitor students'

text and strategies.

common core standards

% Students Meeting/Exceeding on						
ISAT	ISAT					
SY12	Ell	Key	Emmett			
ISAT-3	56	78	64			
ISAT-4	66	53	61			
ISAT-5	61	48	70			
SY13 Spring NWEA % of students						
meeting Growth Targets in Reading						
	Ell Key Emmet					
3 rd grade	84.4	78.4	74.4			
4 th grade	th					
5 th grade	69.2	33.3	55.2			

Teachers will align their lessons to the common core standards by determining what students should know and understand and be able to do.

Whole Group Instruction – 30 Minutes (Listed are some examples of some classroom activities that will occur)

- Cooperative learning structure will be used to discuss stories.
- Vocabulary and word wall activities will be lead by the teacher

Small Group Instruction – 60 Minutes (Listed are some examples of some classroom activities that will occur)

- Groups will be divided according to students' abilities and are flexible.
- Guided reading (teacher directed) with Work stations (various activities) will be implemented with 15 – 20 minutes rotations

Independent, Shared and Word Study mini lesson are implemented so that reading behaviors are modeled by the teacher and students' understanding is assessed.

Achieve 3000 will be used for whole group instruction in the computer lab for at least one 60 minute block per week. This computer reading program will assist students in reaching their growth targets.

Students who are below the 40th percentile will have an additional time using Achieve 3000.

NORTHWEST EVALUATION ASSOCIATION "End of Year" (EOY) data is available to Ellington administration/Instructional Leadership Team will target students & create homogeneous instructional groups for extended day interventions

Afterschool Program will provide additional opportunities to students who are below the instructional level of Planning Time, Meetings and Extended Day Buckets

Professional development will be needed around balanced literacy.

Teachers will attend professional development provided by the Network and CPS to obtain information on aligning the common core into their daily instructional lesson.

Teachers will use in-class computers to provide additional time for students requiring extra interventions.

Teachers will engage in professional development in August and during the school year on unpacking the common core standards in literacy.

August Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies.

Teachers will engage in professional development in August and during the school year on unpacking the common core standards in literacy.

	their appropriate grade. Accelerated	
	Reader computer program will be	
	available to offer students support to	
	address their deficiencies through	
	Individualized learning experiences.	
	Use ISAT and NORTHWEST EVALUATION	
	ASSOCIATION data to target every	
	student not making expected gains for	
	Saturday enrichment program to	
	increase the number of students that	
	meet standards. Saturday enrichment	
	will start in October and conclude in	
	March.	
	Study Island computer program will also	
	be available to offer students support	
	to address their deficiencies through	
	Individualized learning experiences. It	
	will be incorporated into lesson plans to	
	give students more exposure to	
	informational and complex text. This	
	computer program will improve student	
	performance in other subjects like	
	science and social studies	
Reading (6 th – 8 th)	Reading (6 th – 8 th)	Reading (6 th – 8 th)
All schools use a combination of	Area of Focus: Foundational Skills and	On-going Professional Development
 All schools use a combination of novels and texts. Reading 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will	On-going Professional Development will be provided to teachers to
 All schools use a combination of novels and texts. Reading comprehension, specifically 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies.
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013-	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth while the two schools showed 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention.	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies.
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013-	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional development in August and during
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth while the two schools showed that there is a gap in growth in 7th 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013- 14 school year.	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional development in August and during the school year on unpacking the
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth while the two schools showed that there is a gap in growth in 7th grade. 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013- 14 school year. Nonfiction reading such as mystery, poetry, folk tales, etc. will be used as an instructional tool to address the	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional development in August and during the school year on unpacking the common core standards in literacy. Administration will monitor
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth while the two schools showed that there is a gap in growth in 7th grade. An additional focus will be 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013- 14 school year. Nonfiction reading such as mystery, poetry, folk tales, etc. will be used as an instructional tool to address the requirement of common core which	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional development in August and during the school year on unpacking the common core standards in literacy. Administration will monitor resources such as: Common
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth while the two schools showed that there is a gap in growth in 7th grade. An additional focus will be aligning the curriculum to the 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013- 14 school year. Nonfiction reading such as mystery, poetry, folk tales, etc. will be used as an instructional tool to address the requirement of common core which request more than 50% of the reading	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional development in August and during the school year on unpacking the common core standards in literacy. Administration will monitor resources such as: Common Planning Time, Meetings and
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth while the two schools showed that there is a gap in growth in 7th grade. An additional focus will be aligning the curriculum to the 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013- 14 school year. Nonfiction reading such as mystery, poetry, folk tales, etc. will be used as an instructional tool to address the requirement of common core which request more than 50% of the reading in these genres.	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional development in August and during the school year on unpacking the common core standards in literacy. Administration will monitor resources such as: Common
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth while the two schools showed that there is a gap in growth in 7th grade. An additional focus will be aligning the curriculum to the 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013- 14 school year. Nonfiction reading such as mystery, poetry, folk tales, etc. will be used as an instructional tool to address the requirement of common core which request more than 50% of the reading in these genres. As a school wide requirement teacher	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional development in August and during the school year on unpacking the common core standards in literacy. Administration will monitor resources such as: Common Planning Time, Meetings and Extended Day Buckets
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth while the two schools showed that there is a gap in growth in 7th grade. An additional focus will be aligning the curriculum to the 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013- 14 school year. Nonfiction reading such as mystery, poetry, folk tales, etc. will be used as an instructional tool to address the requirement of common core which request more than 50% of the reading in these genres. As a school wide requirement teacher will ask students higher order thinking	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional development in August and during the school year on unpacking the common core standards in literacy. Administration will monitor resources such as: Common Planning Time, Meetings and Extended Day Buckets Professional development will be
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth while the two schools showed that there is a gap in growth in 7th grade. An additional focus will be aligning the curriculum to the 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013- 14 school year. Nonfiction reading such as mystery, poetry, folk tales, etc. will be used as an instructional tool to address the requirement of common core which request more than 50% of the reading in these genres. As a school wide requirement teacher will ask students higher order thinking questions which require students to	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional development in August and during the school year on unpacking the common core standards in literacy. Administration will monitor resources such as: Common Planning Time, Meetings and Extended Day Buckets
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth while the two schools showed that there is a gap in growth in 7th grade. An additional focus will be aligning the curriculum to the common core standards 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013- 14 school year. Nonfiction reading such as mystery, poetry, folk tales, etc. will be used as an instructional tool to address the requirement of common core which request more than 50% of the reading in these genres. As a school wide requirement teacher will ask students higher order thinking questions which require students to answer in complete sentences.	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional development in August and during the school year on unpacking the common core standards in literacy. Administration will monitor resources such as: Common Planning Time, Meetings and Extended Day Buckets Professional development will be needed around balanced literacy.
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth while the two schools showed that there is a gap in growth in 7th grade. An additional focus will be aligning the curriculum to the common core standards 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013- 14 school year. Nonfiction reading such as mystery, poetry, folk tales, etc. will be used as an instructional tool to address the requirement of common core which request more than 50% of the reading in these genres. As a school wide requirement teacher will ask students higher order thinking questions which require students to answer in complete sentences. Teacher uses writing journals as an	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional development in August and during the school year on unpacking the common core standards in literacy. Administration will monitor resources such as: Common Planning Time, Meetings and Extended Day Buckets Professional development will be needed around balanced literacy. Teachers will attend professional
 All schools use a combination of novels and texts. Reading comprehension, specifically inferences and drawing conclusions will be areas of academic focus. ISAT scores indicate that one school showed consistent growth while the two schools showed that there is a gap in growth in 7th grade. An additional focus will be aligning the curriculum to the common core standards 	Area of Focus: Foundational Skills and Vocabulary. The core literacy series will be Elements of Reading. Novels will be incorporated as a reading instructional tool. All homerooms will have at least a 60 minute block per week to use Achieve 3000 to support intervention. This schedule will exist the entire 2013- 14 school year. Nonfiction reading such as mystery, poetry, folk tales, etc. will be used as an instructional tool to address the requirement of common core which request more than 50% of the reading in these genres. As a school wide requirement teacher will ask students higher order thinking questions which require students to answer in complete sentences.	On-going Professional Development will be provided to teachers to address the Literacy Core Curriculum as it aligns to the Common Core standards, reading text and strategies. Teachers will engage in professional development in August and during the school year on unpacking the common core standards in literacy. Administration will monitor resources such as: Common Planning Time, Meetings and Extended Day Buckets Professional development will be needed around balanced literacy.

ISAT-	76	63	59		information on aligning the commo
6				Achieve 3000 will be used for whole	core into their daily instructional
ISAT- 7	56	48	68	group instruction using laptops in the	lesson.
, ISAT-	85	73	83	classroom for at least one 60 minute	-
8				block per week. This computer reading	Teachers will use in-class computer
SY13 Sp	ring NV	VEA %	of	program will assist students in reaching their growth targets.	to provide additional time for students requiring extra
student		-	wth	Students who are below the 40 th	interventions.
Targets 6 th				percentile will have an additional	
-	75	59.4	34.3	schedule time using Achieve 3000.	Middle School (6 -8) social studies
grade 7 th	68.8	75.7	40.0		and science teachers will collaborat
grade				NORTHWEST EVALUATION	with the literacy teachers to have
8 th	63.6	59.4	66.7	ASSOCIATION " End of Year" (EOY) data	coherence of standards to support
grade				is available to Ellington	literacy across the curriculum.
				administration/Instructional Leadership	
				Team will target students & create	
				homogeneous instructional groups for	
				extended day interventions	
				Afterschool Program will provide	
				additional opportunities to students	
				who are below the instructional level of	
				their appropriate grade. Accelerated	
				Reader computer program will be	
				available to offer students support to	
				address their deficiencies through	
				Individualized learning experiences.	
				Use ISAT and NORTHWEST EVALUATION	
				ASSOCIATION data to target every	
				student not making expected gains for	
				Saturday enrichment program to	
				increase the number of students that	
				exceed standards. Saturday enrichment	
				will start in October and conclude in	
				March.	
				Study Island computer program will also	
				be available to offer students support	
				to address their deficiencies through	
				Individualized learning experiences. It	
				Individualized learning experiences. It will be incorporated into lesson plans to	
				Individualized learning experiences. It will be incorporated into lesson plans to give students more exposure to	
				Individualized learning experiences. It will be incorporated into lesson plans to give students more exposure to informational and complex text. This	
				Individualized learning experiences. It will be incorporated into lesson plans to give students more exposure to informational and complex text. This computer program will improve student	
				Individualized learning experiences. It will be incorporated into lesson plans to give students more exposure to informational and complex text. This computer program will improve student performance in other subjects like	
thematics	<u>а (К – 2</u>	nd)		Individualized learning experiences. It will be incorporated into lesson plans to give students more exposure to informational and complex text. This computer program will improve student performance in other subjects like science and social studies.	Mathematics (All Grades)
thematics	-	-	ryday	 Individualized learning experiences. It will be incorporated into lesson plans to give students more exposure to informational and complex text. This computer program will improve student performance in other subjects like science and social studies. Mathematics (K – 2nd) 	Mathematics (All Grades) Teachers will attend Professional
thematics ngton and thematics	Key us	se Eve		Individualized learning experiences. It will be incorporated into lesson plans to give students more exposure to informational and complex text. This computer program will improve student performance in other subjects like science and social studies.	

Data indicates that only one school shows steady growth

				1
% Student	ts at E	Benchm	ark	
SY13	Ell	Кеу	Emm	
mClass Math K	50	32	70	
mClass Math 1	78	57	59	
mClass Math 2	74	65	72	

Every classroom will follow the math workshop model that is used by Ellington.

Listed are the components used in the workshop model:

- The beginning or opening -The teacher sets the stage for learning the lesson of the day; Concepts are introduced; and prior knowledge is assessed. Vocabulary will be introduced and this is the time for teacher scaffolding from prior knowledge to new knowledge (15 minutes)
- Work time the students are engaged with rich math tasks independently at first and then with a partner; teacher facilitates the learning by asking probing questions. Students will be engaged in reasoning, critical thinking and problem solving. Teachers will look for misconceptions. (25-30 minutes)
- Closing is when students explain and justifies their reasoning on selected problems selected by the teacher. Students will be able to use the vocabulary of the learned lesson in the justification of their reasoning (15-20 minutes)

standards of mathematical practice from CCSSM in all lessons.

Provide professional development on aligning the CCSSM content standards with the curriculum text. Professional Development for Everyday Math for all staff that teach Math; Differentiated for EXPERIENCED and NEW Everyday Math users

Teachers will examine student performance data, on a regular basis. During scheduled common planning time, they will adjust their instructional plans to focus on the needs of their students.

Teachers will engage in professional development in August and during the school year on unpacking the common core standards in Mathematics.

Mathematics (3 rd – 5 th)	Mathematics (3-5)	Mathematics (3-5)
	computer lab.	
	program will be used in the school's	
	learning experiences. This computer	
	deficiencies through Individualized	
	students support to address their	
	program will be available to offer	
	The Renaissance Learning computer	
	reasoning. (15 20 minutes)	
	reasoning. (15-20 minutes)	
	lesson in the justification of their	
	use the vocabulary of the learned	

Teachers will attend Professional Combined school data shows All classrooms will use Everyday Mathematics as the core instructional development both locally and that mathematics is an area of nationally to incorporate the material. academic need, based on the combined ISAT exceeds score Every classroom will follow the math standards of mathematical practice workshop model that is used by from CCSSM in all lessons. of all three schools of 42%. One school saw a decline in Ellington. Listed are the components used in the the number of students that Provide professional development on aligning the CCSSM content met or exceeded standards. workshop model: MAP test scores show The beginning or opening -The standards with the curriculum text. **Professional Development for** achievement level below the teacher sets the stage for learning

at Em 4 at E Key a botto achie % Student on ISAT SY12 ISAT-3 ISAT-4 ISAT-5	SY12 Ell Key Emmet ISAT-3 84 93 78 ISAT-4 88 67 77 ISAT-5 78 66 78 SY13 Spring NWEA % of students meeting Growth Targets in Math Math Ell Key Emmet 3rd grade 90.3 83.8 81.0 4 th grade 69.0 72.7 78.8		y and grade e 5 th grade a re in the ceeding Emmet 78 77 78 students in Math Emmet 3 81.0 7 78.8	 the lesson of the day; Concepts are introduced; and prior knowledge is assessed. Vocabulary will be introduced and this is the time for teacher scaffolding from prior knowledge to new knowledge (15 minutes) Work time - the students are engaged with rich math tasks independently at first and then with a partner; teacher facilitates the learning by asking probing questions. Students will be engaged in reasoning, critical thinking and problem solving. Teacher will look for mis-conceptions. (25-30 minutes) Closing is when students explain and justifies their reasoning on selected problems selected by the teacher. Students will be able to use the vocabulary of the learned lesson in the justification of their reasoning. (15-20 minutes) 	Everyday Math for all staff that teach Math; Differentiated for EXPERIENCED and NEW Everyday Math users Teachers will examine student performance data, on a regular basis. During scheduled common planning time, they will adjust their instructional plans to focus on the needs of their students. Teachers will engage in professional development in August and during the school year on unpacking the common core standards in Mathematics.
				The Renaissance Learning computer	
				program will be available to offer	
				students support to address their deficiencies through Individualized	
				learning experiences. This computer	
			program will be used in the school's computer lab.		
Mathematics (6 th – 8 th)			Mathematics (6 th – 8 th)	Mathematics (6th-8th)	
F					
Emmet and K the instructio				All classrooms will implement Math Thematics as the core instructional	Teachers will attend Professional development both locally and
use Houghtor			8		nationally to incorporate the
			data shows		standards of mathematical practice
			s is an area o asod on the	f Every classroom will follow the math workshop model that is used by	from CCSSM in all lessons.
academic need, based on the combined ISAT exceeds score					Provide professional development
of all three schools of 42%.				Listed are the components used in the	on aligning the CCSSM content
One school saw a decline in				workshop model:	standards with the curriculum text. Professional Development for
	the number of students that met or exceeded standards.			 The beginning or opening -The teacher sets the stage for learning 	Mathematic for all staff that teach
MAP	test s	cores s	how	the lesson of the day; Concepts are	Math; Differentiated for
			l below the	introduced; and prior knowledge is	EXPERIENCED
			r grades 4-8 y and grade	assessed. Vocabulary will be introduced and this is the time for	Teachers will examine student
			e 5 th grade a		performance data, on a regular
Key and Emmet are in the			-	knowledge to new knowledge (15	basis. During scheduled common

bottom decile for achievement.

% Students Meeting on ISAT				
SY12	Ell	Кеу	Emm	
ISAT-6	87	58	59	
ISAT-7	88	68	82	
ISAT-8	81	55	69	

SY13 Spring NWEA % of students					
meeting Growth Targets in Math					
Ell Key Emmet					
6 th grade	80.0	50.0	58.3		
7 th grade	56.3	45.9	58.3		
8 th grade	90.9	58.1	40.0		

minutes)

- Work time the students are engaged with rich math tasks independently at first and then with a partner; teacher facilitates the learning by asking probing questions. Students will be engaged in reasoning, critical thinking and problem solving. Teacher will look for mis-conceptions. (25-30 minutes)
- Closing is when students explain and justifies their reasoning on selected problems selected by the teacher. Students will be able to use the vocabulary of the learned lesson in the justification of their reasoning. (15-20 minutes)

The Renaissance Learning computer program will be available to offer students support to address their deficiencies through Individualized learning experiences. This computer program will be used in the school's computer lab.

NORTHWEST EVALUATION

ASSOCIATION "End of Year" (EOY) data will be analyzed by the administration and instructional leadership team to target students not making expected gains and create homogeneous instructional groups for afterschool interventions.

Purchase Renaissance Math Program to provide differentiated learning

Use ISAT and NORTHWEST EVALUATION ASSOCIATION data to target every student for Saturday enrichment program to increase the number of students that exceed standards. Saturday enrichment will start in October and conclude in March. planning time, they will adjust their instructional plans to focus on the needs of their students.

Teachers will engage in professional development in August and during the school year on unpacking the common core standards in Mathematics.

Teachers will attend professional development offered by CPS on how to align the Math lesson to the International Baccalaureate Curriculum.

Science (K – 2 nd)	Science (K – 2 nd)	Science (K – 2 nd)
Science (K – Z ⁺)	Science (K – Z ⁺)	Science $(K - 2^{-1})$
Emmet and Key expressed a need for	There is a need for hands on inquiry-	Teachers will attend Professional
hands on and an interactive	based science curriculum to keep	Development that is offered by CPS
curriculum that will keep the students	students engaged in science lessons.	to learn the proper implementation
engaged in Science lessons.	Therefore all three schools will	of FOSS kits and materials.
	implement the FOSS kits that are used	
	by Ellington with fidelity.	Purchase additional materials to
		supplement and/or replace FOSS,
	Every classroom teacher in grades k-2	materials and other science
	will increase vocabulary in context	instructional materials.
	specific activities within daily science	
	instruction and assess students weekly.	Facilitate schedule to conduct ILT and Teacher Team Meetings. ILT
	Science will be taught daily for at least	teams meet bi-weekly and teacher
	40 min. Students will have at least one	teams meet on a weekly basis.
	40 minute hands on experience in the	During these meetings, teachers
	science lab at least once or twice a	monitor student performance,
	week based upon the school wide	evaluate existing curriculum, and
	schedule. Classroom teachers will	develop strategies to improve
	provide support to students who	achievement in science.
	require additional assistance during the	
	science lab.	Purchase a subscription of National
		Geographic to place in teacher's
	Small, skill-based, groups will be	lounge and science library for classrooms.
	implemented within the classroom to meet the students' needs more	classi ooms.
	effectively. Students will be grouped by	
	the teacher and science instruction will	
	be differentiated.	
	Students will use the inquiry and test	
	approach to solve specific problems and	
	The students will develop skills in	
	observing, questioning, investigating,	
	problem solving, predicting, evaluating	
	and communicating ideals.	
Science (3 rd –5 th)	Science (3 rd -5 th)	Science (3 rd -5 th)
Combined school data shows that	All three schools will use the FOSS kits	Teachers will attend Professional
science is an area of academic need,	that are used by Ellington and	Development that is offered by CPS
based on the combined ISAT exceeds	implement it with fidelity.	to learn the proper implementation
score of all three schools of 12%. One		of FOSS kits and materials.
school saw a decline in the number of	Every classroom teacher in grades 3-5	
students that met or exceeded	will increase vocabulary in context	Purchase additional materials to
standards.	specific activities within daily science	supplement and/or replace FOSS,
	instruction and assess students weekly.	materials and other science
2012 ISAT Science Composite		instructional materials.
% meet/exceeds (4 th and 7 th)	Science will be taught daily on average	
Ell Key Emmet	for at least 50 min. Teachers will utilize	Facilitate schedule to conduct ILT

	the FOCE lite to provide FO minutes	and Tapahar Taam Mastir UT
76.0 58.5 65.4	the FOSS kits to provide 50 minutes	and Teacher Team Meetings. ILT
	hands on experience in the science lab	teams meet bi-weekly and teacher
	at least once or twice a week base upon	teams meet on a weekly basis.
	the school wide schedule.	During these meetings, teachers
		monitor student performance,
	Small, skill-based, groups will be	evaluate existing curriculum, and
	implemented within the classroom to	develop strategies to improve
	meet the students' needs more	achievement in science.
	effectively. Students will be grouped by	
	the teacher to address the scientific	Purchase a subscription of National
	activity.	Geographic to place in teacher's
		lounge and science library for
	Classroom teachers will align lessons to	classrooms.
	the Common Core Standards and	
	provide support to students who	Teachers will attend professional
	require additional assistance when	development offered by CPS on how
	engaging students in a lesson.	to align the science lesson to the
		common core standards.
	Students will use the inquiry and test	-
	approach to solve specific problems.	
	The students will develop skills in	
	observing, questioning, investigating,	
	problem solving, predicting, evaluating	
	and communicating ideals	
	and communicating liceals	
	The In Search of Genius supplemental	
	science inquiry program will be	
	purchased and offered in the	
	afterschool program. The In search of	
	Genius program provides additional	
	support to students, engage students in	
	high order thinking activities,	
	hypothesis and investigations. As a	
	conclusion, students are engaged in a	
Science (6 th – 8 th)	city wide completion. Science (6 th – 8 th)	Science (6 th – 8 th)
	Science (b – b)	Science (b – 8 j
Combined school data shows that	The middle school students will use	Teachers will attend Professional
 combined school data shows that science is an area of academic 	Sepup curriculum. This curriculum	Development that is offered by CPS
need. One school saw a decline in	integrates literacy strategies	to learn the proper implementation
	throughout every lesson. The	of Sepup text, kits and materials.
the number of students that met	c ,	or sepup text, kits and materials.
or exceeded standards.	equipment provides multiple	Purchase additional materials to
	kinesthetic learning experiences within	
2012 ISAT Science Composite	each unit.	supplement and/or replace Sepup,
% meet/exceeds (4 th and 7 th)		materials and other science
Ell Key Emmet	Science will be taught daily on average	instructional materials.
76.0 58.5 65.4	for at least 60 min. Teachers will utilize	Franklinger ander de la service de la service
	the FOSS kits to provide 60 minutes	Facilitate schedule to conduct ILT
	hands on experience in the science lab	and
	at least once or twice a week based	Teacher Team Meetings. ILT teams

	upon the school wide schedule. Science Teachers will continue to implement the online Science Study Island on classroom computers and laptops twice a week for 45 minutes so that students could focus on specific skills Science teachers will use the SEPUP materials and kits in the Science Lab at least once or twice a week to provide students with an opportunity to do hands on research and investigation. Students will use journals to document notes and engage in interactive, demand or Independent Writing. Descriptions: Interactive Writing – Students write responses to prompts given by the teacher. Demand Writing – Students are engaged in time writing on a variety of topics. Independent Writing – Enable students to develop writing stamina.	 meet bi-weekly and teacher teams meet on a weekly basis. During these meetings, teachers monitor student performance, evaluate existing curriculum, and develop strategies to improve achievement in science. Purchase a subscription of National Geographic to place in teacher's lounge and science library for classrooms. Teacher Team Meetings. ILT teams meet bi-weekly and teacher teams meet on a weekly basis. During these meetings, teachers monitor student performance, evaluate existing curriculum, and develop strategies to improve achievement in science. Purchase a subscription of National Geographic to place in teacher's lounge and science library for classrooms. Teachers will attend professional development offered by CPS on how to align the science lesson to the common core standards.
Writing (K-2)	Writing (K-2)	Writing (K-2)
Using student writing samples collected across grade levels and formative writing samples, administrators and teacher teamed and determined that student writing is an area of need, most specifically conventions and spelling in KG-2 nd grade.	K-2 writing will consist of opportunities to write embedded in literacy lessons. Common Core Writing implementation requires assessments three times during the school year (2014). Teachers will use various resources to guide teacher planning of engaging lessons ensuring that K-2 students are engaged in authentic writing activities. Administration and K-2 grade teachers will analyze student writing. Teachers will confer with their students weekly to improve their writing, conventions and spelling.	Erikson Coach will provide a Professional Development session for all teachers focused on writing requirements of the Common Core aligned assessment. Teachers will examine students' writing samples during their common planning time with the Erikson coach on a bi- weekly basis. ILT Meetings: ILT teacher leader will provide resources and strategies on conferencing with students regarding their writing. Use grammar and usage books to improve student weak areas in

		writing conventions and mechanics
Writing (3-5)	Writing (3-5)	Writing (3-5)
Using student writing samples collected across grade levels and formative writing samples, administrators and teacher teamed and determined that student writing is an area of need, most specifically conventions and spelling.	Ellington students will have Writers Workshop where the students work through the writing process of brainstorming, prewriting, writing a rough draft, editing and revising, conferencing and publishing. The teacher will occasionally assign topics during writer's workshop. But most of the time will be provided for the student to write creatively, choosing their own topics and genre. Throughout these writing experiences students are expected to develop their capitalization and punctuation skills, handwriting skills, sentence structure. Students have an opportunity to share their writing with other students during the author's chair. Teachers will participate in district professional development on writing. All students engage in Journal Writing	Erikson Coach will provide a Professional Development session for all teachers focused on writing requirements of the Common Core aligned assessment. Teachers will examine students' writing samples during their common planning time with the Erikson coach on a bi- weekly basis. ILT Meetings: ILT teacher leader will provide resources and strategies on conferencing with students regarding their writing. Use grammar and usage books to improve student weak areas in writing conventions and mechanics
Writing (6-8)	Writing (6-8)	Writing (6-8)
Using student writing samples collected across grade levels and formative writing samples, administrators and teacher teams determined that student writing is an area of need, most specifically conventions and spelling in grades 6 th -8 th	 6th-8th grade writing will consist of opportunities to write embedded in literacy lessons. Common Core Writing implementation requires assessments three times during the school year (2014) The Literacy Coach will use various resources to guide teacher planning of engaging lessons ensuring that 6-8 students are engaged in authentic writing activities. ILT and Literacy Coach facilitated grade level meetings a teacher leader for 6-8 grade team will analyze student writing and develop other teachers' ability to effectively confer with their students weekly to improve their writing, conventions and spelling 	Erikson Coach will provide a Professional Development session for all teachers focused on writing requirements of the Common Core aligned assessment. Teachers will examine students' writing samples during their common planning time with the Erikson coach on a bi- weekly basis. ILT Meetings: ILT teacher leader will provide resources and strategies on conferencing with students regarding their writing. Use grammar and usage books to improve student weak areas in writing conventions and mechanics
Diverse Learners	Diverse Learners	

education population at Ellington is 21.7%, Emmet 9%, and Key 15.6%

 Data indicates that 33% of the Diverse learners in all three schools are meeting or exceeding Illinois State Standards

Diverse Learner Profile			
	Ell	Кеу	Emm
% IEP	22	17	10
# IEP	65	44	38
ISAT M/E	40	32	25

regular grade level and supported as identified by their Individual Education Plan (IEP). Individual Education plans (IEPs) developed to support inclusion for diverse learners are based on identified needs. Areas addressed include: speech, learning disabled, behavior disorder, emotionally disturbed, Developmental Delayed. Supports include counselor, case manager, school nurse, psychologist, social worker, speech pathologist, occupational and physical therapist, vision and hearing screening, special needs teacher and general education teacher. All diverse learning students will receive minutes of service based on their plan and meet for scheduled review.

Instruction will provided to students in Small sequential steps. Individualize instruction will be provided by the special education teacher. Various Models such as Co-Teaching, Inclusion, etc. will be provided to students according to their IEP. Accommodations, Modification will make for those students who require it according to their IEP. Students will be grouped according to their specific skill group based on ability using interim

assessment data.

After school programs will provide additional support for targeted students. Students will be identified for the after school program if they are not meeting state standards on ISAT or are not meeting expected growth targets on the NWEA. The program will be 3 days a week and will begin in October and conclude in April.

Teachers will increase technology usage within the classroom to individualize instruction.

Teachers will increase the amount of instructional minutes on vocabulary from 15 to 20 minutes.

	 Response to Interventions (RTI) will be implemented in 3 tiers: Tier 1 instruction is provided by the classroom teacher. Tier 2 interventions are provided inclass for student not achieving 80% proficiency after Tier 1 instruction. Tier 3 interventions are provided outside of class by a dedicated interventionist for students who are not 80% proficient after Tier 2 interventions. As part of the RTI process the Renaissance math and accelerated reader computer programs will be used to provide additional individualized intervention. 	
Music • Ellington students have music instruction weekly and have varying ability levels of reading & writing music	 Music Ellington's music instructor will assess students' music knowledge and abilities and group students, for instruction, by ability level. (For grades KG – 2nd). Grades 3 – 5 Ellington's music instructor will continue to integrate music into the curriculum by teaching students to read/identify musical notes and meanings Grades 6 -8 Ellington's music instructor will continue to teach students musical notes, meanings, and how to use various instruments to compose and perform melodies. An assembly program will be held in the fall during the Welcome Back to School Night by returning students. This will encourage students from Emmet and Key to join the school chorus. A winter and spring performance will be held. The theme will vary. The assembly program will serve a dual purpose – Entertainment for parents as well as an assessment of students' learning. 	Music Teacher will attend professional development offered by CPS on how to align the Music curriculum to the common core standards.

Areas of Student Social and Emotional Needs, Ideas for Activities to Promote Integration/Welcoming

1. Positive first contact – Welcome signs, orientation, and peer student guides. Initiate buddy groups where Ellington's family of teachers, students, and parents will partner with Key and Emmet teachers, students, and parents to welcome and assist with adjustments.

2. School connectedness – Listing of student groups and activities that are available to join. Create student survey of activity preferences and wishes. The survey will provide data on activities we may need to add. We will actively recruit key and Emmet students to join school groups and extracurricular activities.

3. Safety – Foundations and 2nd Step curriculum to promote a safe and responsive environment. Increase parent involvement and patrols by actively recruiting Key and Emmet parents to gain parent participation.

4. Support – Staff intentionally develops relationships with students. Students understand the role of the counseling office. Staff uses procedures to identify students that apparently need support. Parents attend workshops to help students feel supported.

SY 2013-2014: Long-term planning for Social Emotional Support

Structured Positive Behavior Support School Climate strategy and SEL Curriculum (Note: if a curriculum is not in place, your school will work with the Positive Behavior Support Department to implement one):

Ellington was selected to participate in the Second Step curriculum. Training will be provided for teachers without experience in Second Step.

Ellington also uses Calm Classrooms.

Plan for providing targeted interventions to struggling students:

Ellington will use the social worker to initiate and maintain group therapy. Ellington will also instruct the counselor to initiate and maintain individual therapy.

Vendor/community partner you intend to work with to help support students:

Ellington has empowered Fathers who Care and Erickson Institute in the past. To better serve our current and incoming student body, we will continue our present partnerships and add the Second Step curriculum for our social emotional support program.

Ellington has partnered with Omega Psi Phi Fraternity/Chi Lambda Lambda Chapter to conduct a Male Mentoring Program; targeted students for this one-on-one mentoring program are those identified in the Individual Student

Support Plan.

Plan for integrating student leadership and/or restorative practices to promote positive behavior (e.g. peer jury, service learning, student leader roles):

We will continue our Peer Jury and Peer Jury selection process. We will initiate a student council to provide additional opportunities for student leadership. We will actively recruit and encourage students from Emmet and Key to participate.

Safety Plan: How will we respond to students in conflict:

We will continue our use of peace circles and mediation utilizing the training and skills of staff members. We will continue to engage families in family circles to resolve conflicts. We will enlist our community partners for conflicts that are community based.

Appendix C: Cultural Integration Plan - Ellington

Cultural Integration Activities

what April - What Way. Statent and Staff introductory Activities		
Date/Date Range	Activity	External Support Needed? Indicate what support or leave blank.
May 23, 2013	Open House/Site Tour/Enrollment Fair	Volunteer Tour Guides
-	Greeting from Principal	SAFE PASSAGE PERSONNEL
Time: 4:30 – 6:00	Tour of Ellington	• FUNDING (SECURITY)
Emmet/Key		
Parents & Guardians		
May 31, 2013	Summer Reading Program Kick-Off Celebration	SAFE PASSAGE PERSONNEL
-	Revealing of Pen Pal	
Time: 12:30 – 2:30	Pen Pal /Buddy/Partner Reading	
	Family Group Reading Circles	
Grades: K - 4 th	Face Painting	
	Reading Rock Station	
Ellington/Emmet/Key	Treasured Facts Station	
	 Professional Skit/Play 	
	Professional Storyteller	
	Professional Mime	
	• Tie Ribbons on the fence (Ending Day	
	Activity)	

Mid April – Mid May: Student and Staff Introductory Activities

June - August: Student Integration

Date/Date Range	Activity	External Support Needed? Indicate
June 5, 2013 Time: 12:30 – 2:30 Grades: K – 4 th Ellington/Emmet/Key	 Chicago Public Library Austin Branch Children's Librarian Visits Ellington Presents CPL/CPS Summer Reading Program Challenge Read Aloud Activity Books read focused on children in transition (new school/new home) 	 Partnership with Chicago Public Library: Austin/Harold Washington/Sherman Park Branches
Rain Delay Being Rescheduled Grades: K – 4 th Ellington/Emmet/Key	Walking Field Trip to Austin Branch Library CPL/CPS Summer Reading Program Initiative Presented by Children's Librarian	 Partnership with Chicago Public Library: Austin Branch SAFE PASSAGE PERSONNEL
June 7, 2013 Time: 12:30 – 2:30 Grades: 5 th - 7 th Ellington/Emmet/Key	 Family Reunion – "A Day with the Duke" Motivational speakers: WCIU – Channel 26 General Manager, Program Director, Production Assistant Inspirational speaker: Clintex Laboratories, Inc –Vice President Mini-concert: Professional Jazz &Blues singer/pianist and Inspirational Vocalist Sharing Activity – Ellington's 5th -7th grade students present a welcoming gift bags to each Key/Emmet students 	 Partnership w/WCIU Channel 26 Partnership w/Clintex Laboratories Inc. Benefactor to underwrite cost of concert & gift bags Duke Ellington CD's Stereo /Sound System Chairs SAFE PASSAGE PERSONNEL
June 17, 2013 Time: 9:00 – 10:30 Grades: 5 th - 7 th Ellington/Emmet/Key	 Middle School Connection Day Getting to Know You Activity Responsibilities & Expectations for the upcoming year Peer Jury Demonstration for Emmet and Key students Introduction of Middle School Teachers Students develop rules Questions & Answers Session 	• SAFE PASSAGE PERSONNEL
June 18, 2013 Grades: K – 4 th Ellington/Emmet/Key	Walking Field Trip to Austin Branch Library CPL/CPS Summer Reading Program Initiative Presented by Children's Librarian	 Partnership with Chicago Public Library: Austin Branch SAFE PASSAGE PERSONNEL

Ellington/Emmet/Key Summer Enrichment Activities Theme: "Building Cultural Connections Through Reading"

Ineme	"Building Cultural Connections In	rough Reading
Date/Date Range	Activity	External Support Needed? Indicate what support or leave blank.
June 25 – 27, 2013 Time: 9:00 – 12:00 ELLINGTON/EMMET/KEY Grades K-4	 Field trip to Harold Washington Library Grades K-1 Field trip to DuSable Museum Grades 2-4 Reading at the Park (Millennium Park) Grades K-4 	 Books Transportation SAFE PASSAGE PERSONNEL
July 2 – 3, 2013 Time: 9:00 – 12:00 ELLINGTON/EMMET/KEY Grades K-4	 Music Lessons & Dance Instruction at Ellington 	 Song Books/Sheet Music SAFE PASSAGE PERSONNEL
Grades 5-7	• Windy City Field Trip/Team Building Activity	Transportation
July 9 - 11, 2013 Time: 9:00 – 12:00 ELLINGTON/EMMET/KEY Grades 5-7 Parents &LSC Members Invited	 Field Trip to Botanical Gardens Field Trip to Garfield Conservatory Introduction to the Learning Garden (Parents, students & LSC members) Planting of Ellington's Learning Garden 	Office of Operations CPS HEALTHY SCHOOLS Tools provided by CPS Transportation SAFE PASSAGE PERSONNEL
July 23, 2013 thru August 1, 2013 (Tues., Wed., & Thurs.)	 Reading through the Art of Digital Video Workshops provided by Grace Productions Starting the Ellington Video Club 	 Video, lightning, and audio equipment
Time: 9:00 – 12:00 ELLINGTON/EMMET/KEY Grades 5-7 Parents & LSC members Invited		